



EXCHANGE

2025 BY THE NUMBERS

\$8.6B

REVENUE

\$513M

EARNINGS

\$307M

DIVIDENDS

\$144M

CAPITAL INVESTMENTS

169.9M

TOTAL TRANSACTIONS

690K

COMBAT UNIFORMS
OUTFITTED AT COST

1,500+

RESTAURANTS

81M

MEALS SERVED AT
EXCHANGE RESTAURANTS

3.6M

SCHOOL MEALS SERVED

7

PLANTS PROVIDING WATER
AND BAKED GOODS OVERSEAS

4.7M

BAKERY ITEMS
PRODUCED

4.1M

GALLONS OF
WATER BOTTLED

5.2M

HAIRCUTS

367.1M

GALLONS OF
FUEL DISPENSED

10

DISTRIBUTION CENTERS

8M

FLEET MILES DRIVEN

80%+

ASSOCIATES CONNECTED
TO THE MILITARY

67,403

VETERANS/SPOUSES
HIRED SINCE 2013

5,026

ASSOCIATES DEPLOYED
SINCE 9/11

2,405

WOUNDED WARRIORS
HIRED SINCE 2010



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